

**MIT Sustainability Commitments
2015-2018**

PATHWAY: Model of Sustainability

Category	Commitment	Completion level	Lead Partner	All Partners	References
AREA OF IMPACT: Climate Mitigation					
Greenhouse gas goal	Reduce campus greenhouse gas emissions by at least 32 percent by 2030, and to aspire to carbon neutrality	In progress; early stages of deployment	Dept Facilities	MITOS; Dept Facilities; Utilities	MIT Plan for Action on Climate Change
Energy reduction	Set campus-wide energy- and water-reduction goals by June 2016.	In progress; with significant achievements	Dept Facilities	Dept Facilities; Utilities	2015 Working Group Recommendations
Water reduction	Set campus-wide water reduction goals by June 2016.	In progress; early stages of deployment	Dept Facilities	Dept Facilities	2015 Working Group Recommendations
Sustainable Design & Construction: LEED Gold version 4	Transition to the LEED Gold version 4 rating system for all capital construction projects and integrate LEED certification strategies into renovations and capital renewal projects (FY2016).	Completed	Dept Facilities	Dept Facilities; Campus Planning	2015 Working Group Recommendations
Sustainable Design & Construction	Develop MIT-specific sustainability standards for capital construction, renovation, and capital renewal projects (FY2016).	In progress; early stages of deployment	Dept Facilities	Dept Facilities	2015 Working Group Recommendations
Sustainable Design & Construction	Develop sustainability standards for system-wide initiatives, partial renovations, and limited-scope projects that do not comply with LEED (FY2016).	In progress; early stages of deployment	Dept Facilities	Dept Facilities	2015 Working Group Recommendations
Sustainable Design & Construction	Develop an MIT-specific LEED framework and sustainability standards for new construction and large renovations (FY2016).	Not launched	Dept Facilities	Dept Facilities	2015 Working Group Recommendations
Product assessment & building materials list	Develop a product sustainability assessment and building materials list to integrate with building design standards (FY2016).	In progress; early stages of deployment	Dept Facilities	Dept Facilities; Office of Procurement	2015 Working Group Recommendations

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Life-cycle cost analysis framework and calculator	Develop a streamlined life-cycle cost analysis framework and calculator applicable to capital construction and capital renewal projects (FY2017).	Completed	Dept Facilities	Dept Facilities	2015 Working Group Recommendations
Building types benchmarks	Develop benchmarks for building types (labs, offices, classrooms, and residences) (FY2017), and review and update them annually.	Completed	Dept Facilities	Dept Facilities	2015 Working Group Recommendations
Building Ops and Maintenance Guidelines	Develop Sustainable Building Operations and Maintenance Guidelines (FY2018).	Not launched	Dept Facilities	Dept Facilities	2015 Working Group Recommendations
Carbon shadow-pricing	Assess the effectiveness of a carbon "shadow pricing" strategy to influence all future capital renewal projects.	Completed	Dept Facilities	Dept Facilities; MITOS	MIT Plan for Action on Climate Change
Energy Management Plan	Develop an Energy Management Plan (FY2017) as a component of MIT's Climate Action Plan.	In progress; with significant achievements	Dept Facilities	Dept Facilities	2015 Working Group Recommendations
LEED Green Associate certification	Ensure that all project managers and relevant operational staff receive LEED Green Associate certification by December 2016.	Not launched	Dept Facilities	Dept Facilities	2015 Working Group Recommendations
Education and outreach program for building occupants	Develop an education and outreach program to teach building occupants to engage with their buildings in ways that optimize human health and building performance (FY2017).	Not launched	Dept Facilities	MITOS	2015 Working Group Recommendations

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AccessMIT	Access MIT is an initiative to create a variety of affordable, low-carbon transportation options and change the way the MIT community thinks about commuting	Completed	Parking & Transportation	MITOS; MIT Transit Lab; Campus Planning; Institute Committee for Transportation & Parking	
Fuel oil	MIT will eliminate the use of fuel oil in campus power generation by 2019	In progress; with significant achievements	Dept Facilities		MIT Plan for Action on Climate Change
Green Lab Certification	Develop a Green Lab Certification framework, with a focus on lab occupants (FY2017).	Completed	EHS	EHS	2015 Working Group Recommendations
Green Lab Certification	Evaluate the potential for developing an ultra-low-temperature freezer program (FY2017).	In progress; early stages of deployment	EHS	MITOS; Dept Facilities; EHS	2015 Working Group Recommendations
Green Lab Certification	Identify and pilot Green Lab Certification framework in 2-3 labs (FY2018).	In progress; early stages of deployment	EHS	MITOS; Dept Facilities; EHS	2015 Working Group Recommendations
Parking use reduction	Parking demand reduction: 10% over two years [2016-2018]	Completed	Committee for Transportation and Parking	MITOS; MIT Transit Lab; Campus Planning; Institute Committee for Transportation and Parking	
Food recovery/donation program	Develop a comprehensive food recovery and food donation program that addresses food security on both the MIT campus and within surrounding community	In progress; early stages of deployment	MIT Dining	MIT Dining; MIT Government and Community Relations; MITOS	Food & Sustainability Report

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AREA OF IMPACT: Climate Resiliency					
Landscape management targets	Develop a set of Institute-wide Climate resiliency targets aimed at mitigating the hazards for the four layers: the site/landscape/ecosystem, the utilities, the buildings/equipment and the functions/people/community	Not launched	Office of Campus Planning	Office of Campus Planning; MITOS; Dept Facilities; EHS	2015 Working Group Recommendations
Stormwater & Landscape standards	Integrate stormwater and landscape performance and management standards into the MIT Design Standards by FY2017.	In progress; with significant achievements	Office of Campus Planning	Office of Campus Planning; MITOS; Dept Facilities; EHS	2015 Working Group Recommendations
Stormwater & Landscape standards	Develop Sustainable Operations and Maintenance Procedures for landscape and stormwater projects (FY2018).	Not launched	Office of Campus Planning	Office of Campus Planning; MITOS; Dept Facilities; EHS	2015 Working Group Recommendations
Stormwater & Landscape standards	Develop MIT-specific stormwater and landscape design standards and a Sustainable Sites checklist for capital renewal and capital construction projects (FY2018).	Not launched	Office of Campus Planning	Office of Campus Planning; MITOS; Dept Facilities; EHS	2015 Working Group Recommendations
Leverage Capital Renewal Program	Leverage the Capital Renewal Program to enable sustainable stormwater and land management practices as outlined by the upcoming plan (FY2017–FY2019).	In progress; early stages of deployment	Office of Campus Planning	Office of Campus Planning; MITOS; Dept Facilities; EHS	2015 Working Group Recommendations
Ecological Landscape and Stormwater Quality Plan	Develop an Ecological Landscape and Stormwater Quality Plan (FY2016).	Completed	Office of Campus Planning	Office of Campus Planning; MITOS	2015 Working Group Recommendations

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Roof Sustainability Assessment	Develop a Roof Sustainability Assessment to explore opportunities for stormwater and land management on rooftops that integrates with the Capital Renewal Roof Replacement Plan (FY2016).	Completed	Dept Facilities	Dept Facilities; Capital Renewal	2015 Working Group Recommendations
Develop educational opportunities	Identify and develop educational opportunities for facilities, utilities, and planning staff that focus on sustainable landscape management practices (FY2016).	Not launched	Office of Campus Planning	Office of Campus Planning; MITOS	2015 Working Group Recommendations
Waste reduction	Set a waste reduction and diversion goal for the Institute (FY2016).	In progress; early stages of deployment	MITOS	MITOS; Dept Facilities; Media Lab	2015 Working Group Recommendations
AREA OF IMPACT: Human Health					
Menus of Change principles	Adopt Menus of Change principles (which provide guidance for the foodservice industry) for MIT Dining menus – a core principle is to “Celebrate cultural diversity and discovery”	In progress; early stages of deployment	MIT Dining	MIT Dining	Food & Sustainability Report
GetFit challenge	Incorporate food and nutrition actions into GetFit, the annual fitness challenge	Not launched	MIT Medical	MIT Medical	Food & Sustainability Report
Sustainable Food Label	Design and incorporate a sustainable food label or marker on food items across retail and dining locations.	Not launched	MIT Dining	MIT Dining; MITOS	Food & Sustainability Report

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Low-cost Grocery Store	Incorporate criteria (and educational programming) for healthy, sustainable, and culturally meaningful foods into the development of a low-cost grocery store, as recommended by the Food Insecurity Working Group, see the recently opened Daily Table for inspiration	In progress; with significant achievements	MIT Dining	MIT Dining; MITOS; DSL	Food & Sustainability Report
Design and Renovation principles	Establish campus-wide principles for designing and renovating indoor and outdoor food spaces (i.e. DLC kitchens, breakrooms, public open spaces, dining halls, cafes) that promote healthy food choices (i.e. "choice architecture"), social connections, and sustainable waste, energy and water management.	Not launched	Office of Campus Planning	Office of Campus Planning; Dept Facilities; MIT Dining	Food & Sustainability Report
Urban agriculture projects	Incorporate a network of urban agriculture projects throughout the campus landscape, as both a means for research and education as well as a system for producing local food. Utilize roof tops, indoor, and outdoor spaces on the Cambridge campus where feasible, as well as off-campus facilities (i.e. Endicott House, Bates Research and Engineering Center, etc.)	Not launched	MIT Dining	MIT Dining; Dept Facilities; Office of Campus Planning; student groups	Food & Sustainability Report

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Dining Sustainability 2-year Plan	Develop a written sustainability plan during the first year of the new dining contract (contract began July 2018) for implementation during year two of the contract. This is in line with details of the current contract, which call for an annual strategic action plan with sustainability and wellness actions to be submitted in August 2019. Areas of focus might include: sustainable procurement, food waste and recovery, food security, climate change, healthy economies, wellness, and education and research.	In progress; early stages of deployment	MIT Dining	MIT Dining; MITOS; VPF	Food & Sustainability Report
Sustainable Food KPI	Develop a set of key performance indicators (KPI) to measure the sustainability performance of the vendor, i.e. progress toward meeting 30 percent local food purchasing spend (in existing contract). Include representation from Sustainability staff on a dining committee(s) to review key performance indicators and develop strategic action plans moving forward	In progress; early stages of deployment	MITOS	MITOS; MIT Dining	Food & Sustainability Report
Fitwell criteria	Support Campus Planning and MIT Facilities in reviewing and incorporating Fitwell criteria (a building certification based on health promoting strategies) into compatible pilot projects	In progress; early stages of deployment	MITOS	MITOS; Office of Campus Planning	Food & Sustainability Report

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AREA OF IMPACT: Materials Management					
RFP criteria (medium term)	Integrate stronger sustainability criteria into preferred caterer RFP in 2020; consider assigning special sustainability designation to preferred caterer(s) that demonstrate highest level of achievement.	Not launched	VPF	VPF; MITOS; MIT Dining	Food & Sustainability Report
RFP criteria (long term)	Create standard RFP and contract language for food vendors that highlights MIT's commitment to sustainability and includes principles for operations and reporting. Select new vendors for campus retail spaces, food trucks, pop ups in open spaces, utilizing this language and criteria. Incorporate attributes such as healthy food, MIT alumni-owned, sustainable operations, and diverse and inclusive community partnerships.	Not launched	MIT open space planning	MIT open space planning; VPF; MIT Dining; MITIMCo	Food & Sustainability Report
Reusable serviceware (dining)	Utilize reusables serviceware at dining and retail locations wherever feasible	Not launched	MIT Dining	MIT Dining; GSC Sustainability; Waste Alliance	Food & Sustainability Report
Universal Coffee Incentive	To reduce disposable coffee cups, provide a universal coffee incentive (i.e. \$1/cup) at all campus retail locations for bringing a reusable mug with a recognizable campaign	Not launched	MIT Dining	MIT Dining; GSC Sustainability; Waste Alliance	Food & Sustainability Report
Reusable serviceware (events)	Increase reusable serviceware on campus for large events through a rentable reusable program or other strategy	In progress; early stages of deployment	MIT Institute Events	MIT Institute Events; Campus Activities Complex; GSC Sustainability; Waste Alliance	Food & Sustainability Report

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Plastic water bottle reduction	To reduce plastic bottles, increase availability and attractiveness of tap water through a sponsored campaign that entices MIT community to drink more tap water and install more water bottle refilling stations	Not launched	MIT Dining	MIT Dining; J-WAFS	Food & Sustainability Report
Food waste reduction Campaign	Design and launch a campus-wide food waste reduction campaign	Not launched	MIT Dining	MIT Dining; Recycling and Materials Management; UA Sustainability; GSC Sustainability; Waste Alliance	Food & Sustainability Report
Uniform waste system	Create uniform, recognizable waste systems across dining and retail locations to avoid confusion and decrease contamination.	In progress; early stages of deployment	MIT Dining	MIT Dining; Recycling and Materials Management; UA Sustainability; GSC Sustainability; Waste Alliance	Food & Sustainability Report
Vendor incentives	Develop a program to incentivize vendors to advance MIT's commitment to sustainability by identifying and implementing sustainable solutions for procurement and materials management. Identify vendors to engage with (FY2016) and implement strategies (FY2017).	In progress; early stages of deployment	MITOS	MITOS; Office of Procurement	2015 Working Group Recommendations

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Materials and Waste Management Plan	Develop a program to assess, pilot, evaluate, and scale up innovative materials management strategies on campus. Develop a method to select and evaluate pilot projects (FY2016). Evaluate existing waste management processes (i.e., solid waste and food scraps disposal and recycling) at MIT, assess best practices, and identify opportunities for new, innovative, and sustainable waste diversion, collection, and disposal methods (FY2017). Evaluate current electronic waste disposal and collection practices (FY2017). Evaluate opportunities to integrate waste-to-energy technology on the MIT campus (FY2017). Evaluate and develop a comprehensive database of pilot projects (FY2017).	In progress; early stages of deployment	MITOS	MITOS	2015 Working Group Recommendations
Solid waste, food scraps disposal and recycling	Evaluate existing waste management processes (i.e., solid waste and food scraps disposal and recycling) at MIT, assess best practices, and identify opportunities for new, innovative, and sustainable waste diversion, collection, and disposal methods (FY2017). Evaluate current electronic waste disposal and collection practices (FY2017). Evaluate opportunities to integrate waste-to-energy technology on the MIT campus (FY2017).	In progress; with significant achievements	MITOS	MITOS	2015 Working Group Recommendations

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Sustainable Procurement guidelines	Develop and implement Sustainable Procurement guidelines and metrics for vendors and purchasers (FY2017). Annually assess the top five commonly purchased products by quantity and seek sustainable alternatives for them where feasible (FY2017).	In progress; early stages of deployment	MITOS	MITOS	2015 Working Group Recommendations
Materials and Waste Management Plan	Develop a Materials and Waste Management Plan (FY2017).	Not launched	MITOS	MITOS; Dept Facilities; Office of Procurement	2015 Working Group Recommendations
Lab renovation projects	Identify lab renovation projects and use them to pilot sustainable design and construction (FY2016), in order to test strategies and technologies for wider implementation.	Not launched	Green Labs	Green Labs; Dept Facilities	2015 Working Group Recommendations
Vendor improvement	Develop additional data-driven goals for increasing sustainability performance for vendor/s.	Not launched	MITOS	MITOS; MIT Dining	Food & Sustainability Report
MIT Garden	Engage student, staff, and research partners in operations and academic departments to design a community garden, controlled-environment agriculture farm, or other garden lab, and incorporate campus-grown food into MIT dining and retail.	In progress; early stages of deployment	MITOS	MITOS; UA Sustainability; Environmental Solutions Initiative (ESI); Media Lab Open Ag	Food & Sustainability Report

PATHWAY: Transformed Organization

Category	Commitment	Completion level	Lead Partner	All Partners	References
AREA OF IMPACT: Climate Mitigation					
Distributed leadership	Engage and empower faculty, students, and staff in shaping, applying, and continuously improving sustainability frameworks and strategies. Optimize capacity and resources across departments to ensure implementation of recommendations without redundancy.	In progress; with significant achievements	MITOS	MITOS	2015 Working Group Recommendations [DOUBLE CHECK THIS]
Open data platform for energy use	Institute a new process by which to measure campus energy use and provide access to the data to students, staff, and faculty via an open data platform (FY2016).	Completed	MITOS	MITOS	MIT Plan for Action on Climate Change
Repository of campus data	Create a centralized repository of existing stormwater runoff, green infrastructure, and landscape data for the campus (FY2016).	In progress; early stages of deployment	Office of Campus Planning	Office of Campus Planning; MITOS	2015 Working Group Recommendations
Food operations data	Collect data and establish campus baselines for food operations and purchasing to determine what food is currently purchased, in what volume, at what cost, from where, from whom, how, and with what attributes	In progress; early stages of deployment	MIT Dining	MIT Dining; MITOS	Food & Sustainability Report
AREA OF IMPACT: Climate Resiliency					
Data collection on performance	Collect data on the performance of existing green infrastructure projects (FY2016).	Not launched	Office of Campus Planning	Office of Campus Planning	2015 Working Group Recommendations
Online platform	Develop an online collaborative platform for data collection, analysis, and sharing (FY2018).	In progress; with significant achievements	MITOS	MITOS	2015 Working Group Recommendations

PATHWAY: Transformed Organization

Category	Commitment	Completion level	Lead Partner	All Partners	References
Waste data collection	Refine the waste data collection process (FY2016).	Completed	MITOS	MITOS	2015 Working Group Recommendations
AREA OF IMPACT: Materials Management					
Procurement data	Establish a process by which to collect and analyze procurement data (FY2017).	In progress; early stages of deployment	MITOS	MITOS	2015 Working Group Recommendations
Training for purchasing personnel	Develop an education and outreach program targeting authorized purchasing personnel (FY2017).	In progress; early stages of deployment	VPF	VPF	2015 Working Group Recommendations
Incentives for purchasers	Create an incentive program to encourage purchasers to choose environmentally preferred products (FY2018).	Not launched	MITOS	MITOS; Dept Facilities; Office of Procurement	Food & Sustainability Report
Annual sustainability training program	Develop an annual sustainability training program that targets lab occupants, including faculty, researchers, students, and staff (FY2017).	Not launched	EHS	MITOS; Dept Facilities; EHS	2015 Working Group Recommendations
AREA OF IMPACT: Organizational					
Employee Food Insecurity Survey	Partner with MIT Human Resources to develop an understanding of employee food insecurity (related to campus food options) and nutrition-related wellness by incorporating questions into future Quality of Life surveys (i.e. the ability to access balanced meals on campus) so that the campus can explore potential solutions.	Not launched	MIT Human Resources	MIT Human Resources; MIT Medical	Food & Sustainability Report

PATHWAY: Transformed Organization

Category	Commitment	Completion level	Lead Partner	All Partners	References
Food waste data	Establish an accurate baseline for food waste on campus and create a food waste dashboard via the Sustainability Data Pool that is open to the MIT community.	Not launched	MIT Dining	MIT Dining; MIT Materials Management & Recycling; MITOS	Food & Sustainability Report
Dining waste tracking software	Explore feasibility of requiring dining vendors to use waste tracking software such as Lean Path, or similar.	In progress; early stages of deployment	MIT Dining	MIT Dining	Food & Sustainability Report
Procurement and recycling networks integration	Evaluate the potential to integrate MIT's reuse and recycling networks with its procurement systems and develop supporting integration tools. Develop a framework and identify a location for a "smart reuse" facility that integrates information technology to dynamically manage and share information on materials and products for reuse (FY2017). Develop an Institute-wide tool that integrates MIT's reuse and recycling networks with its procurement systems (FY2018).	In progress; early stages of deployment	MITOS	MITOS; Dept Facilities; Office of Procurement	2015 Working Group Recommendations
Food map	Create an open source, community-driven interactive food map. The interactive, open source map could be built by the MIT community.	In progress; early stages of deployment	MITOS	MITOS; DSL; Media Lab; MIT Dining; MIT Facility Information Systems	Food & Sustainability Report
Capital Renewal Program	Leverage existing resources within the Capital Renewal Program and other sources to enable strategic investment in projects that advance MIT's commitment to sustainability and lead to measurable outcomes.	In progress; with significant achievements	Dept Facilities	Dept Facilities	

PATHWAY: Transformed Organization

Category	Commitment	Completion level	Lead Partner	All Partners	References
Campus as a living lab	Transform the campus into a "living" resource to prototype, test, and pilot research with the potential to solve complex sustainability challenges.	In progress; with significant achievements	MITOS	MITOS	MIT Plan for Action on Climate Change
Building energy modeling and forecasting tool	Develop and manage a data collection framework to maintain a comprehensive building energy modeling and forecasting tool (FY2016).	In progress; early stages of deployment	MITOS	MITOS; Dept Facilities; Utilities	2015 Working Group Recommendations
Sustainability-focused minor	Launch the Environment & Sustainability Minor offering interdisciplinary coursework and investigations into the real-world challenges facing people and the planet. The Minor curriculum integrates four content "pillars": earth systems and climate science; environmental governance; environmental histories and cultures; and engineering for sustainability.	In progress; with significant achievements	ESI	ESI	MIT Plan for Action on Climate Change

PATHWAY: Thoughtful partner, disseminator & organizer

Category	Commitment	Completion level	Lead Partner	All Partners	References
AREA OF IMPACT: Organizational					
Partnerships with local players	Continuously identify opportunities to partner with the City of Cambridge, the Massachusetts Department of Conservation and Recreation, and the Charles River Watershed Association in order to advance a collaborative approach to stormwater and land management.	In progress; with significant achievements	Riverbank Climate Collaboration	Riverbank Climate Collaboration; MITOS; Office of Emergency Management; Dept Facilities	2015 Working Group recommendations
Climate Leadership in Northeast US and Eastern Canada	Convene policymakers, researchers, and business and civic leaders from the New England states, Atlantic Canadian provinces, New York, and Québec. [...] The summit will focus on key policy issues confronting states and provinces as they work to reduce greenhouse gas emissions, including improving electricity markets, reducing emissions from transportation, and pricing carbon emissions. [Completed Dec 2017]	Completed	Office of the Vice President for Research	Office of the Vice President for Research	MIT Plan for Action on Climate Change
AREA OF IMPACT: Climate Resiliency					
Cambridge Compact for a Sustainable Future	Play a leadership role in the governance and implementation of the Cambridge Compact through its roles as Board members, Executive Committee members, and working group chairs. In FY2017 MIT hosted two workshops: Sustainable Transportation featuring ACCESS MIT and Planning for a Climate Resilient Campus and City. MIT will extend its participation and leadership in FY2018	In progress; with significant achievements	Cambridge Compact for a Sustainable Future	MITOS	

PATHWAY: Generator of Sustainability Research

Category	Commitment	Completion level	Lead Partner	All Partners	References
AREA OF IMPACT: Organizational					
Food ventures database	Create and maintain an inventory of MIT food ventures and projects sprouting from departments, labs, centers, and innovation prizes, such as: Solve, Sandbox, J-WAFS, and the Rabobank-MIT Food and Agri-business Innovation Prize;	Not launched	MITOS	MITOS; J-WAFS; Sandbox	Food & Sustainability Report
Educational displays	Amplify MIT food innovation and research across campus via educational displays, news articles, pop-up demos in open spaces, and other visibility campaigns	Not launched	MITOS	MITOS; MIT open space planning; MIT Dining; MIT News	Food & Sustainability Report
Student fellowships	Create student fellowships and UROP opportunities to study operational opportunities to make the current MIT food system more sustainable	Not launched	MITOS	MITOS; ESI; VPF; MIT Dining	Food & Sustainability Report
New space for ventures	Expand the incorporation of well-tested MIT ventures and inventions into new and existing food spaces, such as the second floor of W20. Consider pop-up or rotating vendors that feature MIT innovation.	Not launched	MIT Dining	MIT Dining; MIT open space planning; Dept Facilities; Campus Activities Complex	Food & Sustainability Report

PATHWAY: Educational Innovator

AREA OF IMPACT: Human Health

Food-related courses	Increase availability of food-related wellness courses and events targeted toward students, faculty, and employees	Not launched	MIT Medical	MIT Medical; MIT DAPER; MIT Dining	Food & Sustainability Report
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